



Minutes

SEN23-M4

Minutes of the meeting held on 21 September 2023.

Attendance

	Nick Jennings	
Siân Adiseshiah	Tarek Hassan	Dan Parsons
Kerri Akiwowo	Simon Hogg (ab)	Liz Peel (ab)
Karen Blay	Michael Hoyler (ab)	Giulia Piccolino
Lot Burgstra	Kemafasu Ilfie	Tanja Radu
Ash Casey	Will Johnson	Catherine Rees (ab)
Steve Christie	Sophia Jowett	Chris Rielly
Paul Conway (ab)	Allyson King	Duncan Robertson
Malcolm Cook	Mark Lewis	Merve Sancak (ab)
Jennifer Cooke	Baihua Li	Vadim Silberschmidt
Georgina Cosma	Chris Linton	Rachel Thomson
Charlotte Croffie	Jo Maher (ab)	Cansu Unver-Erbas
Cees de Bont	Miguel Martinez Garcia	Ashley van Bruygom
Claudia Eberlein	Carolynne Mason	Emma Walton
Tony Edwards (ab)	Andrew Morris (ab)	Darren Watts
Jan Godsell	Thomas Otter	Eve Zhang
Mey Goh	Molly Page	Diwei Zhou (ab)
Suzana Grubnic	Sarah Parker	

In attendance:

Chris Dunbobbin, Jennifer Nutkins, Richard Taylor.

Apologies received from:

Paul Conway, Tony Edwards, Simon Hogg, Michael Hoyler, Jo Maher, Andrew Morris, Liz Peel, Catherine Rees, Merve Sancak, Diwei Zhou.

23/67 Minutes

Senate confirmed the minutes of the meeting held on 14 June 2023 (**SEN23-M3**).

23/68 Matters arising from the Minutes

Effectiveness Review of Senate (minute 22/39(ix) referred): "It was agreed that the issue of support for Senate members within Schools, including the potential for pre-Senate meetings and arrangements for disseminating Senate business would be discussed at the next Dean's Forum so that best practice could be shared."

This was discussed at the Dean's Forum meeting on 26 July 2023 and subsequently by email, and the following was noted:

- i) Practice varied across Schools and ideas were shared as intended.

- ii) The business of Senate was disseminated in several ways, including by the Dean and/or School Senate members at staff meetings; in email bulletins; by the Dean to SMT with key points cascaded to all staff; in de-briefs with staff; and in Q&A sessions for substantial items.
- iii) Deans felt it was unnecessary to arrange formal meetings in Schools ahead of Senate meetings but did make themselves available to Senate members to answer any queries before and after meetings.

23/69 Research and Innovation Core Plan

SEN23-P81

Senate recommended to Council for approval the 3 Research and Innovation Core Plan objectives and the 6 Council Level key performance indicators (KPIs), respectively.

In discussion clarification was provided in relation to the first Council KPI for Objective 1 (R&I Focus): The increase in research awards targeted was deliberately stated as an equivalent market share, and the specific sum would therefore depend on the size of the market overall. Award value would be used as a leading indicator for this KPI due to the time-lag associated with counting income.

23/70 Dates of Meetings in 2023-24

Wednesday 8 November 2023, 10am

Wednesday 24 January 2024, 10am (*if required*)

Wednesday 13 March 2024, timings to be confirmed, *LU London*

Wednesday 12 June 2024, 10am

Author – Chris Dunbobbin

Date – September 2023

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